# AVISION IN ACTION







2019 ANNUAL REPORT



# ALLABOUT KIDS CENTRAL, INC.

# **OUR MISSION**

PROTECTING CHILDREN 
 SUPPORTING FAMILIES
 ENGAGING COMMUNITIES

# **OUR VALUES**

#### • INTEGRITY:

We are professional and honest in our working relationships, honor our commitments and hold ourselves to the highest standards of ethics and conduct.

#### • ACCOUNTABILITY:

As stewards of the public's trust, we are responsible, transparent and dependable in our actions.

#### • EXCELLENCE:

We strive for excellence in our work and seek ways to continuously improve and ensure staff and partners have the proper competencies and capacity to exceed customer expectations.

#### • EMPOWERMENT:

We empower staff, individuals, families, and communities by respecting diversity, providing the information and authority necessary to make appropriate decisions, and ensuring they have a voice and choice in their future.

#### • COLLABORATION:

We engage community members, partners, stakeholders and service recipients in order to turn vision into action.

#### • INNOVATION:

We cultivate an adaptable, learning environment using feedback, data and innovative ideas to improve efficiencies, effectiveness and results.



The Kids Central network is accredited by the Council on Accreditation (COA).

Produced with the financial assistance of



Kids Central, Inc. is a private, nonprofit corporation, exempt from federal income tax under chapter 501(c)(3). Kids Central is registered with the Florida Department of Agriculture and Consumer Affairs (#CH21011). A copy of the official registration and financial information may be obtained from the Division of Consumer Services by calling, toll-free, 1-800-435-7352, within Florida. Registration does not imply endorsement, approval or recommendation by the State.







# TABLE OF CONTENTS

#### WELCOME

## HISTORY

History of Kids Central, Inc.	3
-------------------------------	---

# LEADERSHIP

A Message from the Board Chairman	4
Board of Directors	5
Kids Central Leadership	5

#### PREVENTION

Alachua and Marion County MIECHV	7
Alachua, Hernando, and Lake Healthy Start	8
Baby Sleep Basics	8
Kinship Care	e
End Kids' Tears Prevention Campaign	s
Education Advocacy	10
Neighborhood Family Resource Centers	11
Resource Center	12
Pregnant Inmate Diversion	12

## DIVERSION

Safety Management Services	14
Family Group Decision Making	14
Family Connections	15
Nurturing Parenting Program	15
Parenting Journey Program	15

#### DEPENDENCY

Our Children: 2017 - 2018 Statistics I	7
Case Management ServicesI	8
Foster Care ServicesI	8
HALO Awards and Foster Parent TrainingI	9

## PERMANENCY

Adoption
Independent Living and Extended Foster Care

# COMMUNITY ENGAGEMENT

Volunteer Program	21
Casino Royale	

#### ADMINISTRATIVE

2017 - 2018 Contracted Agencies	24
---------------------------------	----

# FINANCIAL INFORMATION

Statement of Financial Position, Statement of Functional Expenses & Activities......25



At Kids Central, everything we do and all that we are is based on vision. In our field, we must have the clarity of vision to see beyond the problems facing our community's most vulnerable children and families to the possibility of changed lives, new beginnings, and brighter tomorrows.

We are truly in the business of hope—and we build upon this promise through our carefully constructed and professionally implemented system of care. That is why the theme of this annual report is A Vision in Action. Much has changed in our community and in the world since the Florida Department of Children and Families moved to the community-based care model in 2004. Yet the finesse and excellence of this approach—and Kids Central's role as an innovative and pioneering lead agency—continues to be realized year after year.

Our vision is necessarily a shared one, and that is the true secret to our ongoing success. Our community is home to some of the most passionate agencies, professionals, foster parents, volunteers, board members, and donors found anywhere. As a community-based organization, their strength is our strength, and what we can accomplish together is truly incredible.



I invite you to explore this annual report. More than merely the record of a year, its pages are a testament to what can be achieved when a vision is backed up by diligent effort and professional expertise. From outreach to pregnant women and new parents, to our Independent Living program for foster teens transitioning to adulthood, to prevention efforts, foster care, adoption, and so much more, Kids Central touches many lives in Central Florida every day.

Thank you for being a part of our community. Together, we will continue to make a life-changing impact for local children and families with A Vision in Action.

 JOHN COOPER Chief Executive Officer, Kids Central, Inc.



# HISTORY of KIDS CENTRAL, INC.

The Department of Children and Families transferred foster care and case management services to community-based nonprofits in 2004. This innovative way of providing foster care and case management services increases provider accountability, resource development, and system performance to meet the individual and unique needs of children, youth, and families. Kids Central is the lead agency responsible for coordinating and delivering services to children in foster care and their families. Using the communitybased model increases local community ownership by building a network of community providers to engage in delivering services.

DCF maintains responsibility for investigations of child abuse and nonprofit lead agencies assumed responsibility for abuse prevention, case diversion, case management, adoption, and foster care. DCF also monitors lead agencies for quality assurance throughout the state. Kids Central serves Florida's Fifth Judicial Circuit comprised of Citrus, Hernando, Lake, Marion and Sumter counties.





he love and support of family is a priceless gift in uncertain times. This is a truth that I have seen proven again and again — both in my work in law enforcement and with the incredible team here at Kids Central.

Kids Central continues to be a beacon of hope in each of the communities that we serve. In fiscal year 2019, this has again included our state-leading prevention initiatives designed to give help to local families when they need it most.

Our family preservation services, practical parenting classes, and many other outreach initiatives allow us to stop abuse and neglect before they start. This helps keep hundreds of children out of the formal child welfare system and safe at home with their parents.





Ultimately, a major aspect of Kids Central's mission is to nurture healthy connections for children in a variety of circumstances. Family comes in many forms, and we are there to help each of them. A vital part of our mission has continued to be support to the foster and adoptive parents who open their hearts and homes to children who have experienced trauma, as well as the relative caregivers assisted by our kinship care program. Every positive relationship that children have — whether for a short time or a lifetime can help them flourish and achieve a brighter future.

At Kids Central, our work begins anew with each child and family we are privileged to serve. The challenges are real, but so are the opportunities to put A Vision in Action and help local children and youth enjoy the gift of family.

Sincerely,

MAJOR CYRUS ROBINSON Board Chairman, Kids Central, Inc.

# KIDS CENTRAL, INC. **LEADERSHIP**

#### **BOARD OF DIRECTORS**

he community-based Kids Central Board of Directors provides governance of the agency. These community champions represent a broad range of professions and interests throughout the circuit. It is important for each county served by Kids Central to have representation.

**STEPHEN SPIVEY, ESQ.** 

- Vice-Chairman -





**MAJOR CYRUS ROBINSON** – Chairman —

**REBECCA SCHATT** — Secretary —





**KEVIN SHEILLEY** Treasurer



Past Chairman



**RODNEY ROCKER, SR.** 

- Sumter County -



**GAIL BURRY** - Lake County -



**GORDON JOHNSON** - Sumter County -



MIKE JORDAN, M.D. – Marion County —



LANCE KINNEY - Sumter County -



## **KIDS CENTRAL LEADERSHIP**

**JOHN COOPER** — Chief Executive Officer

JOHN AITKEN — Chief Financial Officer

Steve Lovely — Chief Information Officer and Director of General Services

Ellen Curtis — Director, Accounting and **Revenue Maximization** 

Shelly LaFrance — Senior Director, Finance and Contract

Lynn Nault — Director, Human Resources

#### SHALONDA MCHENRY-SIMS — Chief of Operations

Courtney Barnett — Senior Director of Family Preservation

Penny Beehler — Director, Training & Professional Development

Sharon Gibbs — Senior Director of Out of Home Care

Aimee Gandy - Director, Quality and Utilization Management

**DEBRA WISE-VELEZ** — Deputy Chief of Prevention Services

Michelle Mongeluzzo — Director, Prevention Services Hannah Rios — Senior Director of Healthy Start Jessica Gilbert — Director, Community Affairs

#### DAVID DESTEFANO — Chief of Strategy

Billy Kent — Senior Director, Strategy and Special Projects

THOMAS C. RANEW, JR. - In-House Counsel

# PREVENTION

he best hope for reducing instances of child abuse and neglect and improving the lives of children and families is investing in families up front, before a call is placed to the abuse hotline. Kids Central's Prevention Services reduce the likelihood of abuse and neglect. In this past year, Kids Central served over 14,000 children in child abuse prevention programs.

Kids Central provides several prevention programs to meet the needs of the families served:

- Neighborhood Family Resource Centers increase access to services by bringing services closer to the people who need them and engaging community partners in service coordination.
- Kinship Care assists relatives who are caring for relative children who are not their own biological children and links them with muchneeded services and support.

- Healthy Start assists pregnant women, women between pregnancies, infants and children up to age three to obtain the healthcare and social support needed to reduce adverse risks for maternal and child health outcomes.
- End Kids' Tears is a public awareness campaign established by Kids Central in 2009 to draw attention to the epidemic of child abuse in our local communities.
- Kids Central's Resource Center is filled with new and gently used donated items, including housewares, linens, clothing, hygiene products, baby care items, and pantry food to assist families going through difficult times.
- Baby Sleep Basics offers safe sleep education and Sudden Infant Death Syndrome (SIDS) information for parents or guardians. A free pack-n-play crib is provided to qualifying parents to ensure safe sleeping conditions.



## THE MATERNAL INFANT EARLY CHILDHOOD HOME VISITING PROGRAM (MIECHV):

Kids Central has two (2) contracts for Mother, Infant, Early Childhood, Home Visiting Program also known MIECHV in Alachua and one was added in Marion County in May of 2017.

Parenting can be tough. Learning to parent positively by understanding a child's development and how to deal with the ups and downs of parenting is key. With funding from the North Central Healthy Start Coalition in Alachua and Marion County and additional funding from the Marion County Hospital District, Kids Central offers a free parenting program through the MIECHV program. The MIECHV program uses an evidenced-based parenting model called Parents as Teachers.

The program focuses on the following:

- Educating parents on their child's developmental milestones
- One-on-one parenting support
- Connecting parents through parenting support groups
- Addressing developmental delays and/or health issues
- Assisting parents with access to books and educational toys as well as community referrals
- Empowering parents to be their child's first teacher

The MIECHV program is for parents and caregivers with children from birth to three (3) years of age.

# HIGHLIGHTS • 2018-2019

- Served 6,023 clients in all programs.
- Completed over 200 car seat safety checks.
- Certified 4 more car seat technicians.
- Provided 30 safe sleep, car and home safety trainings to 15 different community partners.

ALACHUA, HERNANDO, AND LAKE HEALTHY START

Healthy Start is a comprehensive program that promotes optimal prenatal health and developmental outcomes for all pregnant women and babies in Florida. It is a free program that provides screenings for pregnant women and infants to identify those at risk of low birth weight, poor prenatal health and child abuse and neglect.

The fundamental goals of the Healthy Start Program are to reduce infant mortality, reduce the number of low birth weight babies and improve health and developmental outcomes. The program provides a holistic approach to maternal and child health, encompassing service planning, community involvement, funding and provision of services. Healthy Start also works with other community agencies to provide wrap around services.

Kids Central has three (3) Healthy Start contracts in Alachua, Hernando and Lake Counties. They have continued to show great progress and established new performance records across the state. In 2015, Kids Central's Healthy Start program became the first Healthy Start program in Florida to be accredited by the Council of Accreditation (COA) and was reaccredited in FY 2018-2019.

- Received \$133,000 of funding from Marion County Hospital District to increase the families served Marion MIECHV capacity from 50 to 80.
- The Healthy Start Program achieved reaccreditation through the COA.

#### **BABY SLEEP BASICS**

In the state of Florida, more children die from asphyxiation than drowning. Asphyxiation is due to co-sleeping and/or an unsafe sleep environment (e.g., placing an infant to sleep on a couch, futon, adult bed or sleeping arrangement other than crib or bassinet). The CDC reports the leading cause of injury death in the U.S. for children less than one year old is unintentional asphyxiation (~1,000 infant deaths annually).

Kids Central is working to stop preventable infant deaths due to co-sleeping by offering the Baby Sleep Basics Program. This program offers safe sleep education and Sudden Infant Death Syndrome (*SIDS*) information for all parents or guardians that reside in Citrus, Hernando, Lake, Marion, and Sumter Counties. If the parents or guardian have an infant under the age of one, or are in their third trimester of pregnancy and meet income requirements, the parent or guardian may qualify for a pack-n-play upon completion of the educational training. Educational trainings are provided once monthly in each of the counties, or as needed on a case by case basis.

#### **HIGHLIGHTS •** 2018-2019

- Received a \$500 grant from Walmart to purchase pack and plays.
- Staff became Certified as Safe Sleep Ambassadors.
- Worked with AdventHealth to become a Safe Sleep Hospital.
- Trained Diversion staff to be safe sleep trainers.
- Providing training and pack and plays for 127 babies.

# **KINSHIP CARE**

To meet the need of over 14,000 children cared for by relatives in Circuit 5, a comprehensive Kinship Care Program was created. Kids Central's Kinship Care support services are part of multi-level prevention programming designed to keep children with family members in safe, nurturing homes. Kinship Care families are served in and out of the formal child welfare system. The program continues to evolve to meet the needs of the area.

#### **PROGRAM COMPONENTS**

- Monthly Support Groups
- Educational Support Groups
- Legal Services
- Intergenerational Activities
- Case Management
- In-Home Services
- Community Navigators/Peer Mentors
- Resources
- Holiday Assistance

# HIGHLIGHTS • 2018-2019

- The Kinship Care Program served 297 caregivers and 398 children, providing them with case management services.
- Over the last seven years, the program has successfully diverted over 97% of participants from the formalized child welfare system.
- Throughout the five-county area, 78 relatives graduated from support groups.
- The Kinship Care Program supported families with assistance for Thanksgiving, Christmas, and back-to-school.
- The Kinship Care Program raised over \$18,500 in cash and in-kind donations.



## END KIDS' TEARS Prevention Campaign

Child abuse and neglect is a genuine epidemic in our communities, but it is not insurmountable. If we all take simple steps, we can make a real difference in the lives of suffering children.

The focus of End Kids' Tears and Pinwheels for Prevention is to look at the different ways child abuse can be prevented and the ways the community can come together to make that happen. Issues related to substance abuse, family violence, inadequate supervision, and environmental hazards are all causes for concern. Children deserve a childhood free of abuse and neglect.



## HIGHLIGHTS • 2018-2019

- Coordinated pinwheel gardens in all five counties.
- Kids Central worked with the City of Ocala, Dunnellon, Inverness, Lady Lake, and Leesburg to turn their cities blue for the month of April for child abuse awareness.
- Florida Community Bank's Central Region continued to support End Kids' Tears collecting donations on behalf of Kids Central.
- Continued community awareness campaign via social media predominately on Facebook.
- Several proclamations were held throughout Circuit 5.
- Kids Central participated in an annual Family Fun Days in partnership with the Early Learning Coalition in Marion County.
- Kids Central coordinated several events at our Neighborhood Projects for Child Abuse Awareness Month.

#### **EDUCATION ADVOCACY**

Most children have parents who monitor their academic progress, attend parent-teacher conferences, enroll them in appropriate classes, and generally ensure they receive a high quality education. Historically, foster children have experienced poor educational outcomes and frequently lack the educational advocacy necessary for successful outcomes. Without an educational advocate, they often do not receive the educational opportunities to which they are entitled. Kids Central works to ensure foster youth receive the educational advocacy and opportunities they need to succeed in school and in life.

Kids Central's Education Program provides a collaborative approach for foster children in Circuit 5 by identifying unmet needs affecting school performance. The Educational Liaison supports case managers to advocate for the educational success of children. Further collaboration exists within the Circuit 5 judiciary system and Children's Legal Services (*CLS*). Academic performance is reported to the court during routine court and status hearings when significant academic changes for students occur and Every Student Succeeds Act (*ESSA*) Staffing Forms are sent to CLS.

Kids Central's Educational Liaison works diligently to advocate for over 900 school-aged children in Circuit 5. Our multi-faceted solution to improving educational outcomes for youth in foster care includes a data exchange system and policies and procedures have been developed for professionals and caretakers to further increase awareness and identify areas of focus needed by all. Through data exchange and intensive collaboration by case management, professionals and caretakers become knowledgeable and connected to all academic, medical and mental health service provisions to drive the students' academic success.

# HIGHLIGHTS • 2018-2019

- 675 children were provided educational services.
- 652 ESSA staffing were facilitated.



Kids Central accepts referrals for educational services from case management agencies, DCF, diversion and prevention providers, and Guardian Ad Litems and the Education Program provides the following services:

- Providing educational advocacy and support
- Assisting the child and family to cope with life transitions
- Improving educational outcomes for children
- Increasing engagement of parents/caregivers in the education of the child
- Increasing collaborative efforts with service providers
- Creating a plan for educational stability for children in out of home care
- Facilitating the Every Student Succeeds Act for foster children
- 460 professionals were trained on educational advocacy.
- Received \$3,000 from Morrison United Methodist Church Opportunity Shop.



## NEIGHBORHOOD FAMILY Resource centers

he Neighborhood Family Resource Centers address the prevention of child abuse and neglect by engaging families in services that promote family well-being, safety, and health. The Program started in West Ocala in Marion County, a neighborhood with high rates of abuse, unemployment and drop-out rates with a goal to strengthen families and build strong neighborhoods. The Community Facilitator in each Center increases access to services by engaging community partners in the coordination of services and bringing services closer to the people who need them. Staff continually work to engage community residents by offering solutions to isolation, poverty, unemployment, lack of education and issues of single parent households.

In 2018-19, Kids Central had active Neighborhood Family Resource Centers located in West Ocala, *(Marion County)*, Wildwood *(Sumter County)* and Leesburg *(Lake County)*. The Ocala Family Resource Center has a collaborative partnership with the City of Ocala for the building, College of Central Florida for parking, and various other community partnerships. The Wildwood Center has a partnership with New Covenant Church's Helping Hands Ministry in Sumter County. The Leesburg Resource Center opened in May of 2018 and has a partnership with the City of Leesburg. Kids Central continues to seek funding through community partners, grants and contributions to meet the needs of the clients coming to the resource centers and to expand efforts in Circuit 5.

## HIGHLIGHTS • 2018-2019

- Served 6,640 clients (10,044 children) through the Neighborhood Projects.
- 835 clients were assisted with Access Florida.
- 685 clients were provided with resources such as clothing and household items.
- Assisted 504 clients with Job and Educational Guidance.
- Provided Christmas gifts to 500 children.
- Developed ongoing partnerships with agencies including the Early Learning Coalition, Lake/Sumter United Way, University of Florida Extension, Goodwill Bookworks, Children's Medical Services, Langley Mobile Medical Buses, Career Source and Fast Track.

#### **RESOURCE CENTER**

Many of the families served by Kids Central and its partners struggle with meeting basic needs, such as food and clothing. The Kids Central Resource Center was created at the corporate facility to help families and children going through difficult times. Through community support and private donors, the Resource Center is filled with new and gently-used donated items, including housewares, furniture, linens, clothing, hygiene products, baby care items, and food. Items donated to the Kids Central's Resource Center are available for our clients comprised of children and families in crisis.

#### **HIGHLIGHTS •** 2018-2019

- With the help of volunteers, the Resource Center assisted over 375 families and over 700 children.
- Kids Central had 10 drives that produced over 14,000 items to the Resource Center
- Kids Central received \$265,575.65 in in-kind donations

The Resource Center collaborated with the following partners to meet the needs of families:

- County Road Quilters
- Delta Kappa Gamma
- Florida State Bank
- Hope Community Church
- Lake Deaton United Methodist Church
- Memorial Baptist
- Monkey Cage
- New Covenant United Methodist Church
- Paradise Glass Fusion Club
- PEO Chapter IT
- Pinnacle Church of God
- Rohan Quilters
- Sewing Bees
- Silver Trefoil Group
- Stitches From the Heart
- Stonecrest Needlers
- St. Vincent DePaul
- United Community Fellowship
- The Villages Little Buffalo Learning Center
- Wildwood Food Pantry

#### PREGNANT INMATE DIVERSION PROGRAM

When a pregnant woman is incarcerated, she has limited options for her unborn child. She can put the newborn up for adoption or into foster care or give the newborn to relatives to be cared for. If a parent is incarcerated, and will remain incarcerated for a significant portion of the child's life, or has committed certain violent or sexual-related offenses, a court may terminate parental rights. Once parental rights are terminated, the parent loses the right to contact the child or make decisions for the child, and the child may then be adopted.

All Florida inmates in the final term of their pregnancy are transferred to Lowell Correctional Institution, a women's prison in Marion County. In 2013, Kids Central began a formal partnership wtih Lowell Correctional Institution and AdventHealth (formerly Munroe Regional Medical Center) in Marion County to divert children born to inmates from the formal child welfare system. As previously described, these babies would be destined for foster and adoptive homes after the parents' rights were terminated. Kids Central's Family Preservation Staff now work with expectant mothers to identify temporary or permanent caregivers who are able to safely care for the infant. Unfortunately, this program is unfunded by the State of Florida. In spite of saving Florida millions of dollars by placing children safely with family members, the state will not provide funds in the Kids Central budget for these services. This program is hugely successful and diverts dozens of infants from the already strained child welfare system. For these reasons, Kids Central continues to provide services to expectant inmates because we believe it's the right thing to do.

#### **HIGHLIGHTS •** 2018-2019

- Through the Pregnant Inmate Diversion Program, 88 women received services.
- Of 60 babies born, 49 were diverted from the child welfare system and placed with relatives or friends.
- There were 11 infants sheltered, of which 6 were outside the Fifth Judicial Circuit.

# DIVERSION

Diversion programs are like prevention programs in that they are designed to prevent or reduce child abuse and neglect. Diversion services are intended to assist families in avoiding removal of the children into outof-home placement by providing services in the home.

In order to achieve the vision of minimizing the number of children in care who require supervision, a vast array of community diversion resources is utilized by Kids Central. This offers Child Protective Investigators a wide range of effective services to provide to the families in need. This community approach allows Kids Central and its partners to put family support services in place without separating the family thereby avoiding admissions into the child welfare system.

As a key component of Family Preservation, Kids Central utilizes internal diversion programs to divert families from the formal child welfare system. In addition, Kids Central acts as a catalyst to identify, coordinate, and promote development of its diversion programs in the circuit while effectively monitoring and providing services for those families in need. The reduction of diversion cases can be attributed to the implementation of Safety Methodology with the Department of Children and Families. The only families qualifying for diversion services are the families that are deemed "safe" and with "high" or "very high" risk. The diversion cases that are low risk are referred to a community provider.

The following diversion services are offered by Kids Central or its contracted providers to prevent children from being removed from their home after being reported to the Florida Abuse Hotline:

- Family Connections
- Family Group Decision Making
- Family Team Conferencing
- Nurturing Parenting Program
- Parenting Journey Program
- Safety Management Services

Over 1,045 cases were referred to Kids Central Family Preservation Services and 649 closed successfully during the 2018-2019 fiscal year.





## SAFETY MANAGEMENT SERVICES

he Safety Management Program is Kids Central's wraparound approach to safety planning and service delivery. The program provides a trauma-informed, family-centered, strength-based, needs-driven planning process for creating individualized services and supports for children and their families.

Bringing individuals, agencies and the community together as a unified decision-making entity with the central focus of safety, permanency, and well-being for the child, the wraparound process strengthens and supports families, reduce the risk of abuse and neglect, reduce the number and length of out-of-home placements and reduce recidivism.

These services are provided to children referred through case management and the Department of Children and Families Child Protective Investigations.

# FAMILY GROUP DECISION MAKING

Family Group Decision Making (FGDM) is an effective model of practice which addresses the needs and incorporates the strengths of families in relation to child safety, permanency and well-being.

Utilizing a model that supports family involvement throughout the entirety of the case, the focus remains on family-centered, empowerment-focused curriculums to ensure family support.

The FGDM service models are considered best practice approaches to serving the needs of families who are at risk of entering the child welfare system. The FGDM approach considers family strengths, family engagement, and informed family decision making as core values when working with children and families.

FGDM empowers families to take an active and leadership role in developing plans and making decisions to promote the safety, permanency, and wellbeing of their children.

#### FAMILY CONNECTIONS

Family Connections is a multi-faceted, communitybased service program that works with families in their homes and neighborhoods. Family Connections offers linkage and referral, case management, in-home intervention, and service plans using an evidencedbased family assessment.

The goal of Family Connections is to help families meet the basic needs of their children and reduce the risk of child neglect. Nine practice principles guide Family Connections interventions: community outreach, individualized family assessment, tailored interventions, helping alliance, empowerment approaches, strengths perspective, cultural competence, developmental appropriateness, and outcome-driven service plans. Individualized family intervention is geared to increase protective factors, decrease risk factors, and target child safety and well-being outcomes.

#### FAMILY TEAM CONFERENCING

Family Team Conferencing is a solution-focused method that draws on the family's past success in solving problems, determines circumstances when the family is currently able to solve the problem (even if only for a brief period) and develops the family's vision for a preferred future.

Family Team Conferencing can work to strengthen families in a way that they can find immediate solutions to needs and provide long-term solutions for issues related to safety, permanence and well-being.

#### NUTURING PARENTING PROGRAM

Nurturing Parenting Programs<sup>®</sup> (NPP) is a set of evidence-based curricula for prevention, intervention and treatment of child abuse and neglect. This in-home parenting program uses a strength-based, researchderived approach designed to ensure families receive the education and tools they need to replace negative patterns with new, positive, nurturing patterns, thus honoring the emotional, physical and spiritual health of the young ones in their care. The philosophy and approach of NPP incorporates the protective factors and aligns with the missions of Kids Central.

The program is family-centered, age-specific, assessmentbased, and proven. It focuses on five parenting constructs: age-appropriate expectations, empathy, the use of alternatives to corporal punishment, proper family roles, and the empowerment and independence of children.

Referrals are received both through the Department of Children and Families and case management entities.

#### PARENTING JOURNEY PROGRAM

he Parenting Journey Program helps mothers, fathers, and caregivers increase their confidence, capability, and resiliency — as individuals and as parents. While nurturing oneself and their children, each parent lays the groundwork for strong family relationships.

The program includes activities, discussion, a familystyle meal, and daycare. During the final session, family and friends are invited to attend a graduation ceremony. At this celebration, we honor the participation, accomplishments, and strengths of each program participant.

# DEPENDENCY

After a DCF Protective Investigator finds child abuse, neglect or abandonment, a team of professionals determines what level of intervention the family needs to ensure the safety of the children and the complexity of the issues. If the children can safely remain at home while the parents address the concerns of DCF, the family may be referred to the court to receive an In-Home Dependency Case.

If the children cannot safely remain with the parents, the children will be relocated to live with a family member, non-relative or licensed foster family, and the case is filed with the court as an Out-of-Home Dependency Case.

Substance abuse remains the number one reason that children are removed from the home. The number of kids being referred for out-of-home services continues to escalate at an alarming rate, primarily because of the opioid crisis.

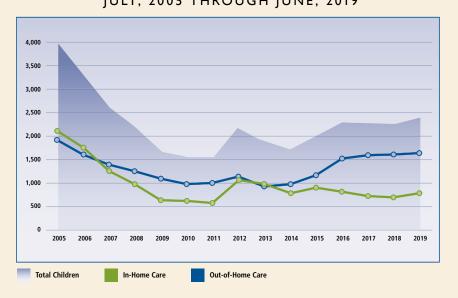
# HIGHLIGHTS • 2018-2019

- Over 70% of siblings were placed together at the close of FY 18/19, the best rate in the State of Florida.
- 96% of young adults aged out of foster care completed or enrolled in a secondary, vocational, adult education, or training.
- At the conclusion of FY 18/19, 98.5% of children whose services were terminated had no verified maltreatments within 6 months of services closing.
- At the conclusion of FY 18/19, the rate of verified abuse while in foster care was 4.92 per 100,000 days in care. Kids Central was only one of two lead agencies that performed under 5.00, and way below the national standard of 8.5.
- Kids Central recruited and licensed 102 new foster homes for FY 18/19.



# OUR CHILDREN • 2019

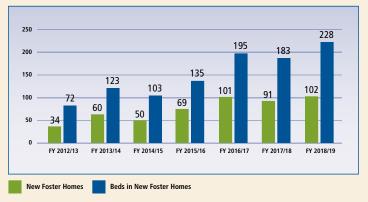
#### CHILDREN RECEIVING IN-HOME OR OUT-OF-HOME SERVICES JULY, 2005 THROUGH JUNE, 2019



#### OUR CHILDREN — RECEIVED

	In	-Hor	ne	APP	ROVED	CARE		ENSED	CARE	Out	of-H	lome		ETTING	c					Clients				Clients Out-of		
	Non- Judicial	Judicial	Total In-Home	Relative		Apprvd.			Licensd. Care	Adoptn.		DJJ, Jail or Prison	Medical		Visit	Other	Other Settings	Total Out-of Home	Young Adults			Clients Primary	Out-of	County or Primary	Total Clients Assign'd	Total Cases Assign'
Kids Central, Inc.	191	567	758	703	248	951	571	105	676	43	3	21	1		3	1	72	1699	48	2503	300	2803	800	3500	3094	2292
The Centers	105	242	347	293	102	395	215	48	263	12	1	12	1				26	684		1031	2	1033	209	1228	1234	702
LifeStream	48	91	139	123	48	171	130	25	155	13	2	5					20	346	1	486		486	277	739	746	448
LSBC Lake	39	61	100	103	38	141	116	24	140	13	2	5					20	301		401		401	229	629	637	387
LSBC Sumter	9	30	39	20	10	30	14	1	15									45	1	85		85	48	133	141	80
YFA	38	234	272	287	98	385	226	32	258	18		4			3	1	26	669	1	942		942	314	1191	1197	694
YFA Citrus	32	77	109	89	47	136	70	12	82			4						218		327		327	98	422	442	246
YFA Hernando	6	157	163	198	51	249	156	20	176	18		4			3	1	26	451	1	615		615	216	817	834	505
Family Preservation																					298	298	0	298	617	305
Independent Living																			44	44		44		44	146	143
Kinshsip																					77	77		77	80	43
Assistance																					13	13		13	15	9

#### FOSTER HOME RECRUITMENT



#### FOSTER HOME AND CAPACITY





## CASE MANAGEMENT SERVICES

As the nonprofit lead agency, Kids Central is responsible for case management services to families involved in an open Dependency Court case involving children who are abused or neglected. Kids Central contracts with other nonprofit organizations to provide community-based case management and other supportive services. Each Case Management Agency (CMA) is responsible for providing services in designated counties. After a verified report of abuse, neglect or abandonment has been investigated by the Department of Children and Families (DCF) and accepted by the court, DCF transfers the case to Kids Central's contracted case management agency serving that particular county.

The CMA works with the family, their support system, and other professionals to identify and implement appropriate services designed to strengthen the family. The structure of service delivery varies. Case managers and permanency specialists strive to help children find a permanent, safe living arrangement, preferably within 12 months. Most families involved with the dependency system are reunified, and the children go back home; however, this is not always possible. Other children find permanency with a relative or close family friend, while the remaining children are adopted by foster families or community members.

# FAMILY GROUP DECISION MAKING

**C**amily Group Decision Making (FGDM) is an effective model of practice which addresses the needs and incorporates the strengths of families in relation to child safety, permanency and well-being.

Utilizing a model that supports family involvement over the entire course of the case as opposed to a one-time event, truly demonstrates actualization of a familycentered, empowerment focused paradigm. Family Group Decision Making is provided by Devereux in Circuit 5.

The FGDM service models are considered best practice approaches to serving the needs of families who are at risk of entering the child welfare system. The FGDM approach considers family strengths, family engagement, and informed family decision making as core values when working with children and families.

FGDM empowers families to take an active and leadership role in developing plans and making decisions to promote the safety, permanency, and wellbeing of their children.

#### HALO AWARDS AND FOSTER PARENT TRAINING

In recognition of May as Foster Parent Appreciation Month, Kids Central hosts annually an educational conference to address the emotional and practical challenges foster parents face when caring for abused and neglected children called HALO, which stands for Helping and Loving Others. In addition to the valuable educational component, Kids Central's HALO event has an awards ceremony to recognize nominated foster parents.

This year's HALO awards and training ceremony was held on May 18, 2019 at the Circle Square Cultural Center in Ocala, Florida. 2019's theme was *"Unbridled Compassion,"* and was decorated in a derby theme. As guests arrived at the event, they were greeted by a special guest, a miniature pony, and live music was playing as guests mingled and mixed before the ceremony. The décor covered each and every nook and set the tone for a beautiful night, honoring the over 300 incredible foster parents in Circuit 5 (Lake, Sumter, Hernando, Citrus and Marion counties).

The event kicked off with John Cooper, CEO of Kids Central, welcoming foster parents and honoring them for the hard work and dedication they put in each day. Distinguished guest, Department of Children and Families Secretary Chad Poppell, encouraged and congratulated each foster parent on the love and life skills they evoke to the children in their care. City of Ocala Mayor, Kent Guinn, was the keynote speaker sharing his story of being adopted as an infant and how his found his biological brother in his adult years. His story reminded the audience of the importance of sibling connections.

Guests dined on a derby themed dinner provided by Mojo's Grill and Catering and took a few spins on the dance floor before settling in for the awards portion of the evening. The HALO awards took center stage and were handed out by Kids Central Leadership and Special Guests to those foster parents who were selected by Kids Central Staff, LifeStream, Youth and Family Alternatives, the Centers, Guardian Ad Litems, Circuit 5 Judges, and the Department of Children and Families. The HALO winners and categories were the following:

The Angel of Adoption award goes to a foster parent or foster family who have forever changed the lives of a child or sibling group by giving them a forever home through adoption within the last two years. The winner was Shawn and Katinka Merritt, who adopted a sibling group of four.

The Rookie of the Year award is dedicated to a foster family who has been fostering less than a year. The winner was Tracy and Daniel Mollica, who have been fostering a sibling group of four.

The Teen Challenge award honors a foster family that provides teen with a sense of stability, lasting connections, and guidance with important life tasks. The winner of this award was Destiny and Michael Hardaway, who take children of all ages and ensure teens in their home get their driver's license and advocate so their educational needs are met.

The Better Together award is child focused and always willing to work the entire team including birth parents. This year's winner was Lucia and Sherry Poliandro, who have the ability to engage every part of the child welfare system to assist the children in their home.

The Ethan William Johnson Memorial Award is to honor a youth was adopted by foster parents Chris and Alicia Johnson. Ethan Johnson refused to be adopted by anyone unless he was adopted and placed with his biological sister. At age 17 just a few months shy of his 18th birthday, Ethan was adopted with his sister. Ethan's life was taken too soon but we continue to honor him through this award by selecting a foster parent or foster family who remains focused on keeping sibling groups together. Alicia and Chirs Johnson came to present this award to the winner, Christine Kriley, who was overwhelmed with the honor of receiving this award.

The Foster Parent of the Year Award is for an experienced and dedicated foster parent or foster family. Winners have cared for multiple children and youth and have fostered for two or more years. They also display characteristics including mentoring other foster parents, working with biological parents, keeping siblings together, and/or assisting in the recruitment of other foster parents. There were four foster families who won this distinguished award this year: Kay and Tom Carey, Moose and Brandi Buckner, Amy and Jeff Hill, and Monique and Renee Reiner.

The Lifetime Achievement award is reserved for exceptional foster parents who have dedicated their lives to the mission of protecting, supporting, nurturing, and advocating for children for over a decade. The criteria for foster parent or foster parents nominated for this award is fostering for over 15 years. The Winner of this year's Lifetime Achievement award was David and Melanie Stimmell, who have been fostering since 2001. They have 4 biological children and 7 adopted children.

Kids Central is thankful for the in-kind and monetary donations of Florida Environmental Express, Centerstate Bank, Campus USA, Davis Dinkins Engineering, Fuller Amusement, Chewy.com, Pixel Pro, John and Evelyn Cooper, David Destefano, Mojo Grill and Catering, Creative Confections, Party Time Rentals, Gentle Carousel Minature Therapy Horses, Gold and Associates, DJ Tecniq, The Centers, Circle Square Commons, the Kids Central Employee Pledge program, and the equestrian community who made the evening possible.



#### **ADOPTION**

kids Central recruits, trains and licenses adoptive homes interested in adopting children from the child welfare system. We continue to provide oversight and final approval for all Adoption Subsidy files, Separation of Sibling and Post-Placement Staffings, and the Adoption Applicant Review Committee Meetings. The Centers, LifeStream, and Youth and Family Alternatives (YFA) contract with Kids Central to provide adoption services for the counties in Circuit 5.

#### **HIGHLIGHTS** • 2018-2019

• 173 children's lives were changed by adoption this year in Circuit 5.

#### INDEPENDENT LIVING AND EXTENDED FOSTER CARE

Kids Central and its partners provide Independent Living (IL) services to youth and young adults in the foster care system. Each year, youth age out of foster care without reunification or finding a permanent home. Rather than leave these children without a support system, Kids Central taps state, federal, community and donated resources to provide them with critical tools for a successful transition to adulthood. Once a youth turns 18, there are several services that are accessible if certain requirements are met. These services include transportation, housing assistance, as well as emotional support.

Throughout Fiscal Year 2018–2019, the Independent Living Program assisted a total of 207 youth and young adults (130 17-year-olds, 2 young adults in Aftercare, 43 young adults in EFC, and 32 young adults in PESS).

In December 2018, Independent Living held a Life Summit at Kids Central, Inc. to inspire, empower, and equip teens and young adults with the required tools to create, cultivate, and sustain personal, educational, and community success and impact.

During Spring Break of March 2019, 20 youth attended Token Economy Life Skills Camp at the Florida Sheriff's Youth Ranch, where they learned necessary life skills needed for a successful transition into adulthood. In May 2019, we celebrated our graduates by spending the day at Busch Gardens Tampa. To wrap up the fiscal year, in June 2019, IL hosted two Computer Camps for 40 youth and young adults who were taught a series of Microsoft Office programs. At the end of the week, attendees received a free laptop for their participation and completion of computer camp.

Independent Living had many community partners that assisted during Fiscal Year 2018–2019. Most of the Independent Living Youth were sponsored during Christmas with donations, and six IL young adults received educational scholarships given from the community to assist with additional educational needs.

One of Independent Living's greatest successes throughout Fiscal Year 2018–2019 — which was achieved in partnership with Keys to Independence is that the program had many youth and young adults obtain their learner's permit or driver's license, and a few were able to purchase their own vehicles.

#### **HIGHLIGHTS** • 2018-2019

- 18 High School Diplomas
- 2 Vocational/Technical Certificates

# COMMUNITY ENGAGEMENT

As a lead community-based care organization, Kids Central is dedicated to building and sustaining relationships with the local community. Our community includes clients, neighbors, public officials, government agencies, other nonprofits and potential donors. The Community Affairs Department serves as a liaison between the community and Kids Central by disseminating organizational information. Community Affairs continues to oversee website and blog content, social media management, media relations, public meeting and special event coordination, and newsletters.

As part of its community engagement, Kids Central hosts annual prevention and awareness events on child abuse including End Kids' Tears, a child abuse awareness campaign launched each April. Kids Central holds annual fundraising events to engage the community, promote awareness and raise dollars to meet unfunded needs of our clients. Kids Central continues to raise awareness for the need for foster and adoptive parents and the prevalence of domestic violence.

#### HIGHLIGHTS • 2018-2019

 Received over \$120,174 generated from donations and external fundraising efforts.

#### VOLUNTEER PROGRAM

Volunteers have an enormous impact on the health and well-being of communities. Studies have shown that volunteering helps people who donate their time feel more socially connected, thus warding off loneliness and depression. A growing body of evidence suggests that people who give their time to others might also be rewarded with better physical health including lower blood pressure and a longer lifespan. Kids Central continuously recruits volunteers.

As needs in the community grow and resources decrease, the only way growing needs can be met is through the generosity of volunteers. Kids Central believes volunteers are essential in carrying out the mission and helping staff increase efficiency while decreasing organizational costs. Kids Central's Volunteer Program was established in February 2010. Since its inception, over 200 unique volunteers have contributed more than 27,000 hours.

These volunteers assisted Kids Central with 120 jobs, providing support in the Resource Center, at the Neighborhood Family Resource Centers, internal departments and at community events. The program prides itself on recruiting quality volunteers and strives to be flexible to accommodate volunteers' schedules.

## HIGHLIGHTS • 2018-2019

• During the fiscal year, 40 volunteers and 6 college interns contributed 2,838 hours.

#### CASINO ROYALE — SPEAKEASY!

During its fifth annual Casino Royale — Speakeasy! fundraiser on April 12th, Kids Central hosted a night that will not soon be forgotten. The glad rags were swell and the cause, to raise money and resources for the most vulnerable children in our community, was tops.

Kids Central helps create brighter futures for children and families in Citrus, Hernando, Lake, Marion, and Sumter Counties (*Circuit 5*) and Central Florida. The agency develops and manages a comprehensive, community-based system-of-care for abused, neglected, and abandoned children and their families. Kids Central is committed to promoting the welfare of expectant mothers, babies, children, families and young adults through prevention services, in-home care, foster care, and adoption. Kids Central is changing the community for the better — one life at a time.

The event included an exclusive VIP hour, featuring handmade spirits by Fishhawk Sprirts and local brews by Infinite Ale Works. Lovely décor provided by Fuller Amusement was on display throughout the event. A complimentary cocktail hour courtesy of Tito's Handmade Vodka and sponsors, RealTruck; a PixelPro inflatable cube photo booth courtesy of ClosetMaid; an impressive hor d'oeuvres buffet presented by eResources/ITonDemand; and action-packed casino style games by Casino Party Planners. The evening began as any speakeasy should, with a dark alley way and a password to obtain access to a fantastic party. The award for the most thrilling part of the evening goes to the Ocala Police Department, who "raided" the event to promote awareness and to make the evening's call to action.

A cross section of Ocala movers and shakers came dressed to impress in their best 1920's era clothing, playing the games all in the name of a good cause: supporting local abused and neglected children. Kids Central serves these vulnerable families in five counties, Marion, Citrus, Hernando, Lake and Sumter Counties. Funds raised help Kids Central meet the unfunded needs of families. For example, purchasing yearbooks for seniors, putting a mother of two up in a hotel for a night to strengthen the family during difficult times, helping a father get his GED, and extracurricular activities for the kids.



Casino Royale would not have been possible without its Presenting event sponsor, RealTruck along with Gold level event sponsors, ClosetMaid, and eResources/ ITonDemand. Other local business sponsors and prize donors from the area came together to create a record-breaking event

Additional sponsors included: Bouchard Insurance, Deluca Toyota, Fishhawk Spirts, Florida Blue, Sunshine Health, Verteks, Lifestream, Gus Galloway Realty, Mindshare Technologies, Infinite Ale Works, Sumter Office Building LLC, BBVA Compass, Campus USA, FloorMasters, Silver River Community Bank, Pearson Nissan of Ocala, Recharge Clinic, BB&T, The Centers, Schatt Realty, Grant Electric, Gordon Johnson and many more.

Jessica Gilbert, Director of Community Affairs for Kids Central, said, "Casino Royale is an exciting evening; however, it's important to remember that we do this for the kids, and without our sponsors it wouldn't be possible. Our dedicated supporters allow us to give children and families what they need which aren't covered by any other funding."

After the evening was over and it was time for the guests to go home, many expressed how much fun they had, how they couldn't wait until next year. When it was all said and done, Kids Central brought in over \$35,000.

Kevin Sheilley, CEP CEO and Kids Central board member, explained, "Donation dollars to Kids Central give the organization the ability to provide childhood experiences to kids who have experienced abuse, neglect or abandonment through no fault of their own. These unrestricted funds can also be used to give parents and caregivers the help they need to care for their children safely."





# 2018-2019 CONTRACTED **AGENCIES**

#### FOSTER CARE & PROTECTIVE SUPERVISION CASE MANAGEMENT SERVICES

- The Centers Marion County
- LifeStream Behavioral Center Lake and Sumter Counties
- Youth and Family Alternatives Citrus and Hernando Counties

#### **ADOPTION SERVICES**

- The Centers Marion County
- LifeStream Behavioral Center Lake and Sumter Counties
- Youth and Family Alternatives Citrus and Hernando Counties

#### SUPERVISED VISITATION

- The Centers Marion County
- LifeStream Behavioral Center Lake and Sumter Counties
- Youth and Family Alternatives Citrus and Hernando Counties

#### PREVENTION/DIVERSION/ EARLY INTERVENTION SERVICES

- Devereux Kids Domestic Violence and Reunification Program
- Devereux Kids —
- Nurturing Parenting and Parenting Journey Program
- LifeStream Behavioral Center Family Connections Collaborative
- The Centers Family Connections Collaborative
- Neighbor to Family Safety Management Services

#### THERAPEUTIC GROUP CARE

- LifeStream Behavioral Center Our Turning Point Ranch
- Aspire Health Partners Oasis

#### **EMERGENCY SHELTERS**

- Arnette House
- Florida Baptist Children's Home
- Youth and Family Alternatives New Beginnings

#### WILDERNESS CAMPING, RESIDENTIAL

Eckerd Youth Alternatives; Camp E-Nini-Hassee

#### **RESIDENTIAL GROUP CARE**

- Arnette House Group Homes
- Hands of Mercy Everywhere
- Heart of Florida Youth Ranch
- WIN for Kids
- Covenant Children's Home
- CHOICES House, Inc. —
  Glory House, Honor House, Shiloh House
- Florida United Methodist Children's Home, Inc.
- Panama Youth Services, Inc.
- Florida Sheriffs Youth Ranches Bartow, Live Oak and Safety Harbor
- Salvation Army Sallie House

#### INTENSIVE IN-HOME COUNSELING

Camelot Community Care

#### **PROFESSIONAL SERVICES**

- GOLD & Associates, Inc. Marketing, Diligent Recruitment
- J.K. Elder and Associates Diligent Recruitment
- Mindshare Dashboard Design
- David Destefano Chief of Strategy/Consultant
- Heartland for Children Diligent Recruitment
- Chris Johnson —
  Foster/Adoptive Parent Recruiter
- Rosey Moreno-Jones Foster/Adoptive Parent Recruiter
- Speakwrite Transcription Service
- Big Bend Diligent Recruitment

# FINANCIAL

#### STATEMENTS OF FINANCIAL POSITION

#### JUNE 30, 2019 AND JUNE 30, 2018 KIDS CENTRAL, INC. AND SUBSIDIARIES • WILDWOOD, FLORIDA

#### -ASSETS -

	2019	2018
Current Assets		, <del></del> -
Cash and Cash Equivalents	\$ 3,866,600	\$ 4,575,376
Grants and Provider Receivable	1,155,683	875,489
Unbilled Grants Receivable	650,800	556,170
Prepaid Expenses	87,875	66,187
Other Receivable	14,991	3,835
Total Current Assets	5,775,949	6,077,057
Property and Equipment, Net of		
Accumulated Depreciation	420,930	445,347
Noncurrent Assets		
Restricted Cash - Client Trust Funds	325,165	340,075
Other Assets	137,448	170,956
Total Noncurrent Assets	883,543	956,378
Total Assets	6,659,492	7,033,435

#### - LIABILITIES AND NET ASSETS -

Current Liabilities		
Accounts Payable - Operating	2,760,453	3,605,471
Accounts Payable - DCF	145,492	28,596
Accrued Payroll and Related Expenses	1,003,531	827,957
Deferred Revenue	79,011	162,005
Total Current Liabilities	3,988,487	4,624,029
Non-Current Liabilities		
Master Trust Liability	325,165	340,075
Total Non-Current Liabilities	325,165	340,075
Total Liabilities	4,313,652	4,964,104
Net Assets		
Without Donor Restrictions		
Invested in Property and Equipment	420,930	445,347
Undesignated	1,924,910	1,623,984
Total Net Assets	2,345,840	2,069,331
Total Liabilities and Net Assets	\$ 6,659,492	\$ 7,033,435

# STATEMENTS OF FUNCTIONAL EXPENSES

#### FOR THE YEAR ENDED JUNE 30, 2019 KIDS CENTRAL, INC. AND SUBSIDIARIES • WILDWOOD, FLORIDA

		2019					
		Program Expenses					
		Residential Group Care and Emergency			Case	Recruitment	
	F	oster Care	Shelter	Adoption	Management	Licensing	
Salaries and Benefit Expenses							
Salaries	\$	-	\$ -	\$ 210,636	\$ 2,462,864	\$ 718,370	
Benefits		-	-	46,970		191,758	
Total Salaries and	2						
Benefit Expenses	s	-		257,606	2,975,054	910,128	
Other Expenses							
Out-of-Home Care							
Payments		6,181,882	6,285,366	9,405,159	876	-	
Contracted Services		6,295	4,913	1,349,159	16,722,742	-	
Flex Funds		-	-	3,370	50,063	-	
Staff Recruitment		-	-	-	-	~	
Training		-	-	20	2,322	1,148	
Travel		-	-	1,759	70,476	37,873	
Occupancy and Utilities		-	-	10,617	151,381	49,515	
Telephone and Data Lines		127	-	4,336	54,619	26,101	
Supplies		-	-	477	16,450	3,421	
Postage		-	-	581	8,261	2,735	
Professional Fees		-	-	2,689	199,353	16, <b>18</b> 3	
Consultants		-	-	7	110,197	43,487	
Insurance		51,835	-	7,084	88,413	31,928	
Minor Equipment and							
Maintenance		17,500	-	2,542	56,595	14,640	
Other Expenses		204,678	1,316	25,515	165,269	41,408	
Total Other Expenses		6,462,317	6,291,595	10,813,315	17,697,017	268,439	
Total Expenses Before							
Depreciation	<u>.                                    </u>	6,462,317	6,291,595	11,070,921	20,672,071	1,178,567	
Depreciation		-		515	201,429	2,380	
Total Expenses	\$	6,462,317	\$ 6,291,595	\$ 11,071,436	\$ 20,873,500	\$ 1,180,947	
	1.11			×			

In	dependent Living	Diversion and Prevention	Other Grants	Total	Manageme and General		undraising		Combined Total
\$	302,190	\$ 2,050,430	\$ 1,181,390	\$ 6,925,880	\$ 1,377,5		33,002	\$	8,336,457
	59,563	532,458	300,282	1,643,221	290,1	12	7,216		1,940,549
	361,753	2,582,888	1,481,672	8,569,101	1,667,6	87	40,218		10,277,006
_								-	
	543,269	18,978	-	22,435,530		-	-		22,435,530
	516	138,887	5,000	18,227,512		-	-		18,227,512
	-	3,293	-	56,726		-	-		56,726
	-	-	-	-		92	-		492
	1,056	5,096	5,145	14,787	(2,3)		-		12,482
	18,788	154,154	99,234	382,284	16,34		302		398,934
	19,797	213,644	98,571	543,525	96,79		2,764		643,079
	11,667	63,546	34,511	194,907	32,2:	16	942		228,065
	849	8,795	4,676	34,668	43,58		13,203		91,458
	1,175	5,794	1,247	19,793	4,29	99	154		24,246
	5,355	97,174	14,503	335,257	123,73	31	723		459,711
	104	17,608	29,099	200,502	70,23	37	-		270,739
	14,264	60,280	42,588	296,392	50,63	13	1,363		348,368
	5,251	45,993	16,724	159,245	106,02	25	693		265,963
	61,039	314,381	(30)	813,576	71,43	36	152		885,164
-	683,130	1,147,623	351,268	43,714,704	613,40	59	20,296		44,348,469
	1,044,883	3,730,511	1,832,940	52,283,805	2,281,15	56	60,514		54,625,475
	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						00,014		57,023,773
	1,022	9,091	23,285	237,722	8,58	36	134		246,442
\$	1,045,905	\$ 3,739,602	\$ 1,856,225	\$ 52,521,527	\$ 2,289,74	2 \$	60,648	\$	54,871,917

2019 Program Expenses

#### FOR THE YEARS ENDED JUNE 30, 2019 AND JUNE 30, 2018 KIDS CENTRAL, INC. AND SUBSIDIARIES • WILDWOOD, FLORIDA

	2019	2018
Revenues		
State and Federal Revenues		
DCF Contracts:		
DCF Services Contract	\$ 52,661,116	\$ 51,238,958
Grants - Other	224,625	801,684
Total State and Federal Revenues	52,885,741	52,040,642
Other Revenues		
Donations	203,817	166,752
Interest Income	14,608	917
Contractual Service Revenue	2,019,198	2,160,291
Other Revenue	25,062	42,640
Total Other Revenues	2,262,685	2,370,600
Total Revenues	55,148,426	54,411,242
Expenses		
Programs		
Foster Care	6,462,317	5,836,931
<b>Residential Group Care and Emergency Shelter</b>	6,291,595	6,925,287
Adoption	11,071,436	9,980,004
Case Management	20,873,500	20,359,784
Recruitment and Licensing	1,180,947	1,149,480
Independent Living	1,045,905	1,105,279
Diversion and Prevention	3,739,602	4,210,255
Other Grants	1,856,225	2,139,042
Total Programs	52,521,527	51,706,062
Management and General	2,289,742	2,269,826
Fundraising	60,648	40,323
(Total Expenses)	(54,871,917)	(54,016,211)
Change in Net Assets	276,509	395,031
Net Assets, Beginning of Year	2,069,331	1,674,300
Net Assets, End of Year	\$ 2,345,840	\$ 2,069,331

# BUILDING LIVES

For the abused, neglected and abandoned children in our community, every day brings great challenges and struggles that adults can often only scarcely understand. Kids Central is responsible for coordinating child welfare services in Florida's Fifth Judicial Circuit, which encompasses Citrus, Hernando, Lake, Marion and Sumter Counties. By developing and managing a comprehensive, community-based system of care, we give hope to children and families in need, and we are changing lives every day.

- Services and support for all families including prevention, early intervention and aftercare;
- Services to stabilize families during stressful times and help keep kids safe at home;
- A new approach to foster care recruitment, retention, licensing and relicensing;
- New ways to support relative caregivers;
- Collaborations with Medicaid providers to expand health and behavioral health services for children; and
- Neighborhood-based community resource centers helping families become stronger and more independent.

# VISIT KIDSCENTRALINC.ORG TO LEARN MORE











901 INDUSTRIAL DRIVE, SUITE 200 WILDWOOD, FLORIDA 34785

352.873.6332 • KIDSCENTRALINC.ORG